

# Engineering the next era of superannuation

Helping superannuation leaders modernise platforms, uplift member experience, and meet a new standard for operational resilience.

<b>\$8b+</b> AUD revenue group	<b>16,000</b> global employees
<b>3,500+</b> local ANZ team	<b>60+</b> years founded 1965

## Who we are

Backed by Japan, built for **Australian financial services.**

Nomura Research Institute (NRI) is one of Japan's largest consulting and technology groups, listed on the Tokyo Stock Exchange, with deep expertise delivering complex transformation across financial services. For Australian superannuation funds, we bring something rare: global scale combined with deep local understanding of APRA regulation and industry realities.

## Why NRI

**A different kind of partner**

Most consulting firms approach superannuation as a vertical within financial services. We treat it as an industry in its own right.

## What we bring

### 01 Local superannuation expertise, backed by global scale

Deep experience inside super funds and administrators, combined with the scale of a Tokyo-listed consultancy and a strong ANZ presence embedded in the local regulatory landscape.

### 02 FinIT ecosystem advantage

Access to the full super value chain through AUSIEX (stockbroking), FIIG (fixed income) and Cutter Associates (investment operations).

### 03 Outcome-accountable delivery

We design, build, run and assure the systems funds depend on—embedding AI accelerators, quality engineering (Planit) and managed services into every engagement.

## Six forces reshaping AU Wealth & Super

### CPS 230 resilience

Operational resilience under CPS 230 From policy to proof—operational evidence, control automation and supplier assurance are now fundamental

### Consolidation & SFTs

Data migration, member architecture, and post-merger platform convergence key to unlock value

### Member experience gap

With benchmarks raised, fragmented systems are limiting consistent, personalised digital engagement across channels

### Retirement economy

Platforms built for accumulation must now support decumulation, guidance and retirement-grade servicing at scale

### Cyber & trust

Tier 1 threat landscape requires tested controls, real-world scenario readiness and board-level assurance

### AI readiness

Funds need AI strategies that balance member uplift with risk, data lineage and regulatory expectations. Not bolt-on pilots

## How we engage

### Advise

Strategy, architecture, transformation and change

IT advisory · Data & AI strategy · Transformation planning · Human-centred design

### Build

Implementation, integration and migration

Enterprise platforms (Salesforce, Oracle, SAP, Microsoft) · Data platforms · Cloud · Identity · Digital experience

### Assure

Quality engineering, testing, performance and security

Backed by Planit's QE capability · AI-powered testing · Security testing · Program assurance

### Manage

Managed services across applications, cloud and infrastructure

24x7 support · Multi-cloud environments · Networks · Service desk · Monitoring and AIOps

## Integrated capability, delivered as one

Through targeted acquisitions and integration, we bring together specialist firms to deliver consolidated accountability and genuine depth.



an NRI company

Quality engineering and assurance. 1,700+ QE experts. AI-driven testing through Amplify.



an NRI company

Microsoft Cloud Solution Partner with deep expertise across the full Microsoft stack.



AN NRI COMPANY

Digital and technology recruitment — contract, permanent, executive, and resource augmentation.



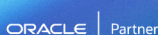
an NRI company

ICT asset acquisition, management and optimisation — specialist advisory on technology portfolios.

## Deep platform expertise



Member engagement, advice and service platforms



Finance, operations, HR and core enterprise systems



Cloud (Azure), Dynamics, Power Platform and AI

Platform modernisation · Member journey orchestration · Data architecture & lineage · Integration & API governance · Identity & security · Cloud transformation

Start the conversation  
Let's talk about what's next for your fund.

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